Council on Education for Public Health Adopted on June 9, 2023

REVIEW FOR ACCREDITATION

OF THE

PUBLIC HEALTH PROGRAM

AT THE

UNIVERSITY OF ILLINOIS SPRINGFIELD

COUNCIL ON EDUCATION FOR PUBLIC HEALTH

SITE VISIT DATES:

January 26-27, 2023

SITE VISIT TEAM:

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CRITERIA:

Accreditation Criteria for Schools of Public Health & Public Health Programs, amended August 2021

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INTRODUCTION

The University of Illinois Springfield (UIS) is a public land-grant university located in Springfield, Illinois. It is one of three-universities in the University of Illinois System along with the University of Illinois Chicago and the University of Illinois Urbana-Champaign. It was founded in 1969 and was originally known as Sangamon State University (SSU). SSU became a part of the Illinois System in 1995 and assumed its current name.

UIS offers a range of academic and professional programs, including 49 bachelor's degrees, 51 master's degrees, one doctoral degree, and 46 graduate certificates. Degree offerings are housed in four colleges: College of Business and Management; College of Health, Science, and Technology; College of Liberal Arts and Social Sciences; and College of Public Affairs and Education. The university holds institutional accreditation from the Higher Learning Commission. The university responds to other specialized accreditors such as the Council on Social Work Education, Association to Advance Collegiate Schools of Business, American Chemistry Society, and Council for Accreditation of Counseling and Related Educational Programs. UIS employs 201 full-time faculty, 30 part-time faculty, and 511 full- and part-time staff. The university enrolls 2,393 undergraduate students and 1,755 graduate students.

The Department of Public Health, which houses the MPH program, was established in fall 1991. This department was originally housed in the College of Public Affairs and Education and is now part of the College of Health, Science, and Technology. When the program began, it offered only an MPH with an emphasis in environmental health, a degree that has been offered in place- and distance-based formats since its inception. The program then developed joint degrees with human services (MPH-HMS) and public administration (MPH-MPA). The department added five graduate certificates in 2007, all offered in place- and distance-based formats: epidemiology; community health; environmental health; environmental risk assessment; as well as emergency preparedness and homeland security. Beginning in fall 2011, the program added an MPH generalist degree. Also, beginning in fall 2011, the department began to offer an undergraduate minor in public health. At the time of the site visit, the program enrolled 35 place-based MPH students and employed six faculty members. The 68 currently enrolled students include 36 MPH generalist, 27 MPH environmental health, four MPH-MPA, and one MPH-HMS.

This is the program's first review for CEPH accreditation.

Instructional Matrix - Degrees and Concentrations						
Master's Degrees	Academic	Professional	Place-based	Distance-based		
Generalist		MPH	MPH	MPH		
Environmental Health		MPH	MPH	MPH		
Joint Degrees (Dual, Combined, Concurre	nt, Accelerated Degrees)					
2nd Degree Area						
Human Services Generalist			MPH-HMS	MPH	MPH	
Public Administration	Generalist		MPH-MPA	MPH	MPH	

A1. ORGANIZATION & ADMINISTRATIVE PROCESSES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Designates appropriate committees or individuals for decision making, and implementation Faculty have opportunities for input in all of the following: • degree requirements • curriculum design • student assessment policies & processes • admissions policies & decisions • faculty recruitment & promotion • research & service activities Ensures all faculty regularly interact with colleagues & are engaged in ways that benefit the instructional program		The program designates four departmental standing committees that provide input on program operations. These committees are responsible for all departmental offerings, including the certificates and minor that are not included in the unit of accreditation. Departmental faculty with at least 50% academic appointment to the MPH program may serve on the committees. The program director, who is also the department chair, serves as the chair of three committees and is a member of the Executive Committee. The Curriculum Committee works with the Academic Affairs Office to make changes to the existing curriculum. All changes go through the university governance process for approval. The Curriculum Committee also ensures that the curriculum addresses CEPH-defined competencies, MPH program-defined concentration competencies, and student learning needs and outcomes. At the department level, the Curriculum Committee makes decisions concerning student assessment policies and procedures and aligns policies with the university. At the university level, the Committee of Assessment of Student Learning examines and provides feedback on the quality and effectiveness of the program's assessment processes. Faculty who met with site visitors reported that the		
		Curriculum Committee meetings were held during faculty		

meetings, and most of the faculty are involved and assist in recommendations for improvement. The Admissions Committee is responsible for developing, monitoring, and evaluating educational policies and standards related to admission and re-admission. The committee works closely with the Academic Affairs Office, the Office of Student Affairs, and the Office of Records and Registration, Admissions, Financial Assistance. International Student Services, and Enrollment Management to ensure a good experience for students seeking admission to an MPH program. The Admissions Committee has a clear process to adjudicate admission cases and coordinate its timeline with other institutional units. The Executive Committee oversees research and development by developing a strategic plan to promote the growth and productivity of research. Additionally, the Office of Institutional Research provides support to all academic units in this area.

The Resource Committee sets policy on departmental resource requests.

Decisions on faculty recruitment are initiated at the department level. The decision to recruit a new faculty member is based on retirements, resignations, or program expansion. The department chair submits the request for a new faculty hire, and the request is forwarded to the college dean for approval. After the approval has been granted, faculty searches are conducted through ad hoc search committees with members drawn from the

Executive Committee and a dean's representative from	
·	
another department.	
The MPH faculty contribute to decision making at the	
broader institutional level through membership on	
university committees. The department chair is a member	
of the College of Public Affairs and Education Cabinet.	
Other full-time faculty serve on a variety of committees	
including the Academic Integrity Committee, Campus	
Senate Committee on Student Discipline, and College	
Personnel Committee.	
Personner Committee.	
All primary instructional faculty (PIF), staff, and student	
representatives are brought together for monthly	
meetings. The self-study indicates that non-PIF interact	
with PIF and the chair via email communications on course	
organization and teaching quality.	
The self-study also notes that the annual retreat provides	
an opportunity for full- and part-time faculty to be	
involved in the decision-making process of the program's	
curriculum through the review of MPH program evaluation	
data.	

A2. MULTI-PARTNER SCHOOLS & PROGRAMS

Criterion Elements	•	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Not Applicable			

A3. STUDENT ENGAGEMENT

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met with Com	mentary		
Students have formal methods to participate in policy making & decision making Students engaged as members on		The self-study states that students have opportunities to participate in policy making and decision making through membership on the Curriculum Committee, Resource Committee, Advisory Council (discussed in Criterion F1),	The MPH program at the University of Illinois Springfield (UIS) appreciates the commentary provided by the CEPH Site Visit and	The Council appreciates the program's update.
decision-making bodies, where appropriate		and search committees when there are open faculty positions.	Review Team. According to the MPH Bylaws (submitted as an ERF document), the "MPH graduate	
		Within the Curriculum Committee, students can contribute to curriculum review and requests for course additions, revision, and deletion from the program curriculum.	assistant" and "MPH student representative" serve as members of both the UIS MPH Curriculum Committee and the Resources Committee, which has been one of	
		Student representatives are voted for by peers in the Public Health Student Association to serve on the committees.	T	
		The commentary relates to limited student engagement on decision-making bodies, where appropriate. Students who met with site visitors were unfamiliar with the program committees described in Criterion A1; however,	participants unintentionally forgot the committee roles during the Site	
		one student indicated that they were a part of a self-study working group. Reviewers determined that the program is minimally compliant with this criterion given that students who met with site visitors noted that the program has	•	
		many methods to consider student input. For example, the student survey solicits suggestions for career development topics, and these topics were presented to the department chair for inclusion in future career service events.	making and decision-making at the	

MPH student suggestions and used her role as a Resources Committee member to make recommendations for the department chair to submit a student funding proposal to the Dean. The main purpose of the fund is related to facilitating students' contribution to MPH program promotion and students' extramural services in the 2022 Illinois Environmental Health Association (IEHA) Annual Conference (see attachment A). In addition, the student representative discussed his thoughts and other students' perspectives on course delivery methods during the Covid-19 pandemic (on-campus vs. HyFlex) with the MPH faculty. To address the commentary of Criterion A3 from the site visit team, the department chair/program director held an educational workshop for the MPH graduate assistant and student representative (see attachment B) to strengthen their understanding of their roles as active departmental committee members and related their accomplishment of program-level decision making to their roles on March 9th, 2023. After this educational workshop, they both enhanced their knowledge of their duties/assigned tasks and wrote a memorandum to demonstrate the learning outcomes from the workshop (see attachments C & D). To maximize the potential positive impact of students' engagement in program policy-making decision-making, the department chair built a new Student Advisory Committee (SAC) on April 11th, 2023, to ensure a diverse group of student participants that can offer suggestions to program governance. The SAC comprises a mix of online students and on-campus students, who are responsible for gathering student voices and opinions from MPH students to improve the program (see attachment E). Finally, our MPH program would like to address one of the student policy/decision-making engagement methods that were not stated in the Self-Study Criteria A3. The MPH program has been using the Student Exit Survey (with over 90% response rates) in Spring and Fall semesters to incorporate students' thoughts about program governance. Again, this approach was not previously addressed in the Self-Study in

the CEPH's guidelines on what types of things the program might include in the substantive response. This student engagement method (Criterion A3) method uses the results of multiple Student Exit Surveys to discuss students' responses in MPH faculty meetings and Advisory Council meetings. Then, our program takes proper action according to the students' suggestions. To further improve general program operations, the end-of-course and biannual focus groups are also conducted to solicit ideas from students. The insights and inputs gathered from these groups are then reviewed and discussed by the faculty and advisory council to determine programmatic advancements. For instance, the most recent survey and focus group included requests for feedback on the newly developed orientation materials and		
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and focus group included requests for feedback on the newly developed orientation materials and		
for feedback on the newly developed orientation materials and		
developed orientation materials and		
	faculty advising training.	

A4. AUTONOMY FOR SCHOOLS OF PUBLIC HEALTH

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Not Applicable			

A5. DEGREE OFFERINGS IN SCHOOLS OF PUBLIC HEALTH

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Not Applicable			

B1. GUIDING STATEMENTS

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Defines a vision, mission statement,		The program's vision is "Enhancing health among diverse	Click here to enter text.	
goals, statement of values		communities in Springfield, Illinois and beyond." The		
Taken as a whole, guiding		mission is "to promote public health in the communities		
statements address instruction,		through professional education, public health scholarship,		
scholarship, service		and community services."		
Taken as a whole, guiding				
statements define plans to 1)		The guiding statements address instruction, scholarship,		
advance the field of public health &		and service and define three goals to accomplish the		
2) promote student success		mission:		
Guiding statements reflect		1. Provide professional education built on public		
aspirations & respond to needs of		health competencies for students.		
intended service area(s)		2. Engage in scholarly activities and research that		
Guiding statements sufficiently		advance public health knowledge.		
specific to rationally allocate		3. Participate in diverse community engagement		
resources & guide evaluation of		through service, outreach, and partnership		
outcomes				
		Seven values guide the program's efforts: student-focused		
		teaching and learning, civic engagement, strategic		
		thinking, inquiry, diversity, integrity, and accountability.		

The program's guiding statements reflect aspirations and respond to the needs of the intended service area. The priority areas for the program are understanding the impact of the social determinants of health within communities. The guiding statements are sufficiently aligned to these priorities, and program courses reflect this orientation. For example, MPH 541: Social Determinants of Health is a required course.	
Taken as a whole, the program's guiding statements focus on preparing students with an education built on public health competencies and an emphasis on community engagement. For example, the program faculty described the Graduate Public Service Internship, which provides opportunities for students to have a paid internship within the public sector. Through this program, students have interned at the Illinois Department of Public Health and conducted various projects that delve into the impacts of social determinants of health among a priority population.	

B2. EVALUATION AND QUALITY IMPROVEMENT

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Met			
Collects & reviews all measures in		The program's evaluation plan offers a list of measures,	Click here to enter text.	
Appendix 1		data sources, methods of analysis, and timelines to		
Measures mission & goals &		demonstrate effectiveness in advancing the mission and		
addresses unit's unique context		goals.		
Reviews & discusses data				
Makes data-driven quality		The self-study notes that multiple measures track progress		
improvements		in achieving the instructional, research, and service goals:		

Consistently implements evaluation	goal 1 has 18 measures; goal 2 has four measures; and	
plan(s) over time	goal 3 has eight measures. One measure that the program	
plants/ over time	uses to evaluate goal 1 is the percent of students who are	
	satisfied with the education they received. Data for this	
	measure are collected from the exit survey and analyzed	
	by the program director. The Curriculum Committee	
	presents the results to faculty at an annual meeting.	
	procedure the results to results, at an elimination results,	
	Evaluation of the program's goals occurs through	
	identification of unique indicators and collection and	
	analysis of data from various sources, including	
	comprehensive exam results; student course evaluations;	
	student enrollment data; ideas/suggestions from the	
	Advisory Council; personal communication; the alumni	
	survey; and the exit survey.	
	Supporting documentation with the self-study clearly	
	defines the methodology of administering the exit survey.	
	The program director is responsible for collecting,	
	aggregating, and analyzing data in a summary report.	
	The conduction of the control of the	
	The evaluation plan measures student success and	
	progress in advancing public health. The plan also	
	indicates the responsible parties and review process as well as the methods to discuss and consider data.	
	well as the methods to discuss and consider data.	
	The program provided clear evidence about the	
	implications of evaluation activities. Clear and relevant	
	minutes (e.g., from faculty meetings) were included to	
	showcase these discussions. For example, a concern about	
	ratios for academic advising was raised at a faculty	
	meeting. In response to the concern, the program	
	developed a more streamlined admissions process and	
	worked with ITS to create a customized	

admissions/enrollment data inquiry system. Another	
example is when students commented on the need to	
improve the quality of academic advising in the 2021 MPH	
exit survey. In response, the program director now sends	
welcome emails exactly one week before classes start to	
ensure that each student knows their advisor. The email	
has advisor information as well as specific courses offered	
in certain semesters.	

B3. GRADUATION RATES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Collects, analyzes & accurately presents graduation rate data for		The program allows students six years to graduate. The first three cohorts presented in the self-study (2016-17,	Click here to enter text.	
each public health degree offered Achieves graduation rates of at		2017-18, and 2018-19), report final graduation rates of 76%, 55%, and 71%, and all students have withdrawn or		
least 70% for bachelor's & master's degrees, 60% for doctoral degrees		graduated.		
		The low graduation rate for the 2017-18 cohort was due to students' unexpected loss of funding and financial aid due to the Illinois Budget Impasse, and site visitors determined		
		that this was an anomalous year.		
		All subsequent cohorts are on track to meet this criterion's threshold by the maximum allowable time to graduate.		

B4. POST-GRADUATION OUTCOMES

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			

	Met	
Collects, analyzes & presents data	The program reports post-graduation outcomes for	Click here to enter text.
on graduates' employment or	cohorts graduating between 2019 and 2021. Data indicate	
enrollment in further education	85% positive placement with zero unknown outcomes for	•
post-graduation for each public	2019 graduates, 85% positive placement with two	
health degree offered	unknowns for 2020 graduates, and 89% positive	
Chooses methods explicitly	placement with zero unknowns for 2021 graduates.	
designed to minimize number of		
students with unknown outcomes	The program sends out an alumni survey to MPH students	
Achieves rates of at least 80%	12 months after graduation to collect employment data	
employment or enrollment in	The program also uses university data and interaction or	
further education for each public	social media sites such as Facebook and LinkedIn to	
health degree	monitor graduates.	

B5. ALUMNI PERCEPTIONS OF CURRICULAR EFFECTIVENESS

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met	1		
	- Wice			
Defines qualitative &/or		The program has collected alumni feedback information	Click here to enter text.	
quantitative methods designed to		through the MPH alumni survey and through semi-		
provide meaningful, useful		structured interviews conducted by the program director		
information on alumni perceptions		in 2022.		
Documents & regularly examines its				
methodology & outcomes to ensure		The last alumni survey was administered in fall 2021. Out		
useful data		of 18 alumni, 14 completed the survey, which indicates a		
Data elicit information on skills		response rate of 72%. Ninety-three percent of alumni who		
most useful in post-graduation		responded said that the MPH program adequately		
placements, areas in which alumni		prepared them to work in public health or health-related		
feel well prepared & areas in which		fields. Alumni were asked to rate the program's curricular		
alumni would have benefitted from		effectiveness, specifically the ability to retain foundational		
additional preparation		competencies.		
		The program also held semi-structured interviews with		
		10 alumni in February 2022. The participants were asked		
		about the most useful competencies, competencies in		
		which they felt well-prepared after graduation, and any		
		improvements the program should implement. Most		
		participants reported that selecting communication		
		strategies for different audiences and communicating		
		audience-appropriate public health content were most		
		useful in post-graduation destinations. Participants felt		
		well-prepared in selecting quantitative and qualitative		
		methods appropriate for a given public health context, and		
		slightly more than half of participants felt well prepared in		
		interpreting results of data analysis.		

During the site visit, alumni stated that skills they found
most useful after graduation were analytic thinking, data
collection, software skills, and program planning and
evaluation. Alumni also reported wanting more training in
statistical software usage and the financial aspects of
public health.

C1. FISCAL RESOURCES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met with Com	l mentary		
		,		
Financial resources currently		The program has adequate financial resources to support	We would like to express our sincere	The Council appreciates the
adequate to fulfill stated mission &		its mission, goals, and degree offerings. All faculty are	gratitude to the Site Visit Team and	program's update.
goals & sustain degree offerings		funded from a state appropriation by the University of	CEPH for their unwavering support	
Financial support appears		Illinois System, and tuition does not fund any faculty	of our program, especially during	
sufficiently stable at time of site		salaries. The program director requests additional faculty	these challenging times when our	
visit		and staff when the program expands, adds a new major,	budget has decreased. Our program	
		or when enrollment increases. The dean makes the	is fortunate to have received	
		request to university administrators for additional	valuable feedback from the Dean of	
		personnel on behalf of the program.	Public Affairs and Administration,	
			who is also an active Administrative	
		Included among operational expenses are office supplies,	Representative of the UIS Campus	
		minor equipment repairs and maintenance, professional	Senate.	
		dues, registration fees, and accreditation fees. Operational		
		costs are funded directly by the college.	The campus senate has	
			acknowledged the decline in state	
		The Provost's Office and the college provide funding to	appropriations, which has impacted	
		support student conference travel, scholarships, and	the Master of Public Health	
		student activities. For example, the MPH program has one	program. To address this, the Senate	
		graduate assistant whose salary and tuition waiver are	has proposed an increase in UIS	
		funded by the Provost's Office. In addition, one student	state appropriation of 1 to 1.5% to	
		received \$1,000 to fund a presentation at the APHA		

Annual Meeting. Other financial support to students includes scholarships, paid internship opportunities, and loans.

The university provides each faculty member with \$1,000 per academic year for faculty development. Other competitive funding is available for university research and scholarship activities.

If a request for additional funds is a one-time immediate need, the program director makes the request directly to the college dean. If the request is ongoing, the request for additional funds is made in the annual budget.

Tuition and fees are combined with other revenues and state appropriations and distributed to the program based on a formula that considers previous year funding, existing | with the program. This could include and projected enrollment, program initiatives and growth, personnel projections, and demonstrated program and student needs.

UIS policies dictate that colleges and departments receive \$100,000. 30% of the estimated indirect funds generated on an annual basis. Fifty percent are distributed to the administrative unit that generated the indirect funds and 50% to the faculty member who is the project director.

The commentary relates to the program's decreasing budget. State appropriations have declined by almost 25% from FY17 to FY21 due to state-mandated budget rescissions. During the site visit, the dean of public affairs and education explained that UIS has experienced "difficulties in weathering recent fiscal constraints" but expressed that the current funding allocation system has

the University of Illinois Board of Trustees.

Dr. Molly Lamb, an MPH adjunct faculty/alumna & Executive Director of the UIS Center for State Policy and Leadership (CSPL), has offered to lead the MPH faculty in writing public health education enhancement grants, which could potentially increase the MPH budget and resources.

We also plan to expand our funding sources by increasing strengthening alumni engagement reaching out to typical MPH Program donors, such as the Evelyn Zimmermann Fund, and potentially increasing funds up to \$50,000

Additionally, both two final candidates for the incoming dean of the College of Health, Science, and Technology have expressed their success in fundraising, and they plan to apply successful strategies in our college. These strategies would include expanding relationships with the Memorial Hospital System, the Illinois Department of Public Health (located in Springfield, IL), and the

maintained faculty while allowing the MPH program to	Illinois Public Health Association, in	
continue to support faculty research needs and faculty	order to attract more funds.	
development. The new interim dean of the College of		
Health, Science and Technology told site visitors that he is	Once again, we appreciate the	
looking at enrollment trends and recognizes that "public	continued support of the Site Visit	
health enrollment is growing and needs additional or	Team and CEPH, and we remain	
reallocated funding to accommodate this demand."	committed to finding creative	
	solutions to maintain the quality and	
	effectiveness of our program.	
	, -	

C2. FACULTY RESOURCES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
School employs at least 21 PIF; or		The program has adequate faculty resources to support its	Click here to enter text.	
program employs at least 3 PIF		degree offerings. The program has six PIF and four non-PIF		
3 faculty members per		for its two MPH degree offerings, which exceeds the		
concentration area for all		minimum requirements.		
concentrations; at least 2 are PIF;				
double-counting of PIF is		FTE allocations for tenured and tenure-track PIF are nine-		
appropriate, if applicable		month appointments consisting of a 3:3 schedule in which		
Additional PIF for each additional		faculty teach three courses in the spring, summer, and fall		
degree level in concentration;		for 100% FTE. Faculty are also responsible for research and		
double-counting of PIF is		service within this effort. FTE allocations for non-tenure-		
appropriate, if applicable		track faculty are 12-month appointments consisting of a		
Ratios for general advising & career		3:3 schedule in which faculty teach three courses in the		
counseling are appropriate for		spring, summer, and fall for 100% FTE. Adjunct		
degree level & type		appointments are per semester with 25% FTE for four		
Ratios for MPH ILE are appropriate		credits or 50% FTE for eight credits.		
for degree level & nature of				
assignment				

Ratios for bachelor's cumulative or	For general advising and career advising, the self-study
experiential activity are	reports that faculty have, on average, 14 MPH students,
appropriate, if applicable	with a minimum of 10 and a maximum of 18. For the ILE,
Ratios for mentoring on doctoral	the self-study reports that advisors have, on average,
students' integrative project are	12 MPH students, with a minimum of six and a maximum
appropriate, if applicable	of 19.
Students' perceptions of class size	
& its relation to quality of learning	The program collects quantitative and qualitative data on
are positive (note: evidence may be	class size and faculty availability from its exit survey, which
collected intentionally or received	was most recently administered in fall 2022. Out of
as a byproduct of other activities)	18 participants, 94% were satisfied or very satisfied with
Students are satisfied with faculty	class size as it relates to learning. The survey also asked
availability (note: evidence may be	students about faculty availability and responsiveness.
collected intentionally or received	Eighty-seven percent of students were either satisfied or
as a byproduct of other activities)	highly satisfied with faculty availability, and 100% of
	students were either satisfied or highly satisfied with
	faculty responsiveness.
	Qualitative feedback also demonstrates students'
	satisfaction with class sizes and faculty availability.
	Students who met with site visitors praised faculty on their
	availability and responsiveness. Students were also
	satisfied with class sizes stating, "class sizes are perfect."

C3. STAFF AND OTHER PERSONNEL RESOURCES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Staff & other personnel are currently adequate to fulfill the stated mission & goals Staff & other personnel resources appear sufficiently stable		The program has three administrative assistants (0.25 FTE for each) who are shared with units outside the unit of accreditation. There is also a shared instructional designer (0.25 FTE). The program has a graduate assistant (0.50 FTE) and an administrative position (0.25 FTE). Finally, the self-study lists a shared program coordinator (0.50 FTE) slated to begin work in January 2023. However, at the time of the site visit (in January 2023), the position remained unfilled, and site visitors learned that the search was still in its early days. The concern relates to the program's in-process effort to hire a program coordinator. The interim dean of the college assured site visitors that the search for a program coordinator was underway at the time of the visit. He also reported to site visitors that the college plans to reallocate several administrative support positions from other departments in the College of Health, Science, and Technology to the Department of Public Health.	kindness and efforts to help the program secure sufficient staff support and other personnel resources. As a result, several wonderful improvements of Criterion C3 need to be reported to the Site Visit Team and CEPH accreditation reviewers. First, the conclusions at the Exit Briefing (with our Chancellor's presence) help tremendously expedite the job post and search for the program coordinator. We identified three strong final candidates on April 11th and invited	response. Based on information in the self-study, team's report, and response, the Council concluded that the program meets this criterion. The Council acted to change the team's finding of partially met to a finding of met.

Furthermore, the statements at the Exit Briefing also facilitate the reassurance from the new Provost to provide three non-instructional assignments (NIAs) in each academic year for the department chair/MPH program director to devote the time to CEPH accreditation-related work and program operations. These three NIAs are equivalent to the workload of teaching three graduate-level courses, which is also equal to 0.3 FTE of the PIF Faculty's annual salary. Additionally, the university invests an extra summer stipend for the program director to work on CEPH's accreditation annual evaluation-related projects and reports. Full implementation of the aforementioned approaches enables the program to acquire sufficient staff and other personnel resources and support (see
attachment G).

C4. PHYSICAL RESOURCES

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Met			

Physical resources adequate to	The program's physical spaces and resources are stable	Click here to enter text.	
fulfill mission & goals & support	and adequate to fulfill the mission and goals and to		
degree programs	support the existing degree programs. Each faculty		
Physical resources appear	member has a fully equipped office in the UIS Public Affairs		
sufficiently stable	Center (PAC) Building. Staff members have access to		
	physical space in the College of Health, Science, and		
	Technology in the UIS Brookens Library Building. The MPH		
	graduate assistant shares office space with two other		
	graduate assistants and a student worker in the UIS PAC		
	building. Classrooms are primarily located in the PAC		
	building, and faculty may request classrooms in other		
	campus buildings. Classrooms are organized by different		
	learning space styles, and faculty can request classrooms		
	that fit their teaching style. UIS has a new student union		
	building that offers space and meeting rooms to		
	accommodate student educational and social needs. The		
	PAC building also has a few spaces available for student		
	meetings, study, and collaborations.		
	The dean of the College of Health, Science, and Technology		
	told site visitors that the university meets all the physical		
	space needs of the MPH program and responds positively		
	to all requests for additional space for research projects.		

C5. INFORMATION AND TECHNOLOGY RESOURCES

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Met			
Adequate library resources,		The library and IT resources are stable and adequate for	Click here to enter text.	
including personnel, for students &		students and faculty. The Brookens Library has 750,000		
faculty		books, serials, and reference materials and access to over		

_		
Adequate IT resources, including	130 libraries in the state. Students, faculty, and staff hav	ve
tech assistance for students &	chat support with a librarian as well as a designate	ed
faculty	librarian liaison for the MPH program.	
Library & IT resources appear		
sufficiently stable	Students have access to a computing facility, including a	an
	open-access computer lab in the University Hall Buildin	ng
	and the media lab in Brookens Library. Students may als	so
	use teaching computer labs when available. In addition	n,
	students have access to software applications though th	ne
	UIS webstore and access to a virtual computer that runs a	all
	software for which UIS has licensing at no cost.	
	Faculty have computers and printers and access t	to
	10 teaching computer labs. Faculty may request additional	
	hardware by emailing ITS Client Service. Faculty receive	
	new computer every four years. All faculty have access t	
	the collection of software applications through the Ul	
	webstore. ITS supports technology equipment an	
	provides a helpdesk on campus and remote services for	
	students, faculty, and staff.	
	students, rudalty, and stant	
	During the site visit, the program director stated that IT	TS
	had worked with the program to improve advising an	
	student data. In addition, the UIS Center for Onlin	
	Learning, Research, and Service (COLRS) helps facult	
	integrate technology into the classroom experience. COLR	
	recently helped faculty develop welcome videos for all nev	
	classes, and faculty told site visitors that COLRS is always	
	available to provide one-on-one assistance whe	·
	requested.	
	requesteu.	

D1. MPH & DRPH FOUNDATIONAL PUBLIC HEALTH KNOWLEDGE

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Ensures grounding in foundational public health knowledge through appropriate methods (see worksheet for detail)		All MPH students are grounded in foundational public health knowledge. The program maps the 12 foundational learning objectives to six courses: Introduction to Public Health, Biostatistics, Epidemiology, Research Methods in Public Health, Introduction to Environmental Health, and Public Health Education. The curriculum provides grounding through a combination		
		of lectures and readings. Reviewers' findings are summarized in the D1 worksheet.		

D1 Worksheet

Foundational Knowledge	Yes/CNV
1. Explain public health history, philosophy & values	Yes
2. Identify the core functions of public health & the 10 Essential Services	Yes
3. Explain the role of quantitative & qualitative methods & sciences in describing & assessing a population's health	Yes
4. List major causes & trends of morbidity & mortality in the US or other community relevant to the school or program	Yes
5. Discuss the science of primary, secondary & tertiary prevention in population health, including health promotion, screening, etc.	Yes
6. Explain the critical importance of evidence in advancing public health knowledge	Yes
7. Explain effects of environmental factors on a population's health	Yes
8. Explain biological & genetic factors that affect a population's health	Yes
9. Explain behavioral & psychological factors that affect a population's health	Yes
10. Explain the social, political & economic determinants of health & how they contribute to population health & health inequities	Yes
11. Explain how globalization affects global burdens of disease	Yes
12. Explain an ecological perspective on the connections among human health, animal health & ecosystem health (e.g., One Health)	Yes

D2. MPH FOUNDATIONAL COMPETENCIES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Assesses all MPH students, at least once, on their abilities to demonstrate each foundational competency (see worksheet for detail)		The program provides appropriate didactic preparation and assessment opportunities for the 22 foundational competencies. The competencies are mapped to seven courses, including the six courses listed in D1. The additional course is Public Health Policy. Joint degree students take the same seven courses as standalone MPH students. Students receive didactic preparation through lectures and readings. The assessment opportunities are varied and include weekly homework assignments, exams, quizzes, policy reviews, discussion posts, research papers, and final projects. For example, to assess competency 15, students are required to read a real-world scenario that includes detailed information on specific health policies and must evaluate the policies based on the lecture notes and required readings. The D2 worksheet summarizes reviewers' findings.		

D2 Worksheet

MPH Foundational Competencies	Yes/CNV
1. Apply epidemiological methods to settings & situations in public health practice	Yes
2. Select quantitative & qualitative data collection methods appropriate for a given public health context	Yes
3. Analyze quantitative & qualitative data using biostatistics, informatics, computer-based programming & software, as appropriate	Yes
4. Interpret results of data analysis for public health research, policy, or practice	Yes
5. Compare the organization, structure & function of health care, public health & regulatory systems across national & international settings	Yes
6. Discuss the means by which structural bias, social inequities & racism undermine health & create challenges to achieving health equity at organizational, community & systemic	Yes
levels	
7. Assess population needs, assets & capacities that affect communities' health	Yes
8. Apply awareness of cultural values & practices to the design, implementation, or critique of public health policies or programs	Yes
9. Design a population-based policy, program, project or intervention	Yes
10. Explain basic principles & tools of budget & resource management	Yes
11. Select methods to evaluate public health programs	Yes
12. Discuss the policy-making process, including the roles of ethics & evidence	Yes
13. Propose strategies to identify stakeholders & build coalitions & partnerships for influencing public health outcomes	Yes
14. Advocate for political, social or economic policies & programs that will improve health in diverse populations	Yes
15. Evaluate policies for their impact on public health & health equity	Yes
16. Apply leadership and/or management principles to address a relevant issue	Yes
17. Apply negotiation & mediation skills to address organizational or community challenges	Yes
18. Select communication strategies for different audiences & sectors	Yes
19. Communicate audience-appropriate (i.e., non-academic, non-peer audience) public health content, both in writing & through oral presentation	Yes
20. Describe the importance of cultural competence in communicating public health content	Yes
21. Integrate perspectives from other sectors and/or professions to promote & advance population health	Yes
22. Apply a systems thinking tool to visually represent a public health issue in a format other than standard narrative	Yes

D3. DRPH FOUNDATIONAL COMPETENCIES

Criterion Elements	Compliance Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding		
	Not Applicable		

D4. MPH & DRPH CONCENTRATION COMPETENCIES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met	·		
Defines at least five distinct		The program presents five competencies for each	Click here to enter text.	
competencies for each		concentration, and each concentration has a set of five to		
concentration or generalist degree		seven courses. Students are assessed on concentration		
in MPH & DrPH. Competencies		competencies through written assignments, final projects,		
articulate an appropriate depth or		evaluation plans, risk assessments, special topic projects,		
enhancement beyond foundational		and discussion posts. Joint degree students have the same		
competencies		competencies and take the same courses as MPH		
Assesses all students at least once		generalist students.		
on their ability to demonstrate each				
concentration competency		The team's assessment of each competency statement		
If applicable, covers & assesses		and assessment opportunity is presented in the		
defined competencies for a specific		D4 worksheet.		
credential (e.g., CHES, MCHES)				

D4 Worksheet

MPH Generalist Concentration Competencies	Comp statement acceptable as written? Yes/No	Comp taught and assessed? Yes/CNV
1. Analyze data to prioritize public health and social issues and make decisions through social determinants of health.	Yes	Yes
2. Create a multilevel framework to generate social determinants of health intervention strategies for targeted populations.	Yes	Yes
3. Integrate concepts and methods in social epidemiology to assess differences between population and individual health.	Yes	Yes
4. Propose an epidemiologic study design to address a public health research question and critique the strengths and limitations.	Yes	Yes
5. Design an impact evaluation plan on a health policy related to a public health program or practice.	Yes	Yes

MPH Environmental Health Concentration Competencies	Comp statement acceptable as written? Yes/No	Comp taught and assessed? Yes/CNV
1. Evaluate chemical, biological, and radiological sources of concern to human health and identify methods to reduce exposure.	Yes	Yes
2. Integrate the principles of risk analysis and risk communication into communication strategies for diverse target audiences.	Yes	Yes
3. Develop information materials (e.g., brochure of fact sheets, technical report) for risk communication based on a risk analysis.	Yes	Yes
4. Construct components of an environmental risk assessment that meets established federal guidelines.	Yes	Yes
5. Assess an environmental risk through the lens of environmental justice and social determinants of health.	Yes	Yes

D5. MPH APPLIED PRACTICE EXPERIENCES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
All MPH students produce at least		All MPH students complete the APE requirement through	Click here to enter text.	
two work products that are		the four-credit MPH 581 internship course. Most students		
meaningful to an organization in		complete 200 contact hours for each credit hour.		
appropriate applied practice		However, MPH/HMS joint degree students must complete		
settings		a total of 400 contact hours. The APE can be a block of		
Qualified individuals assess each		concentrated time, or it can be completed over several		
work product & determine whether		semesters, depending on the needs of the student and the		
it demonstrates attainment of		host site.		
competencies				
All students demonstrate at least		The program provided a list of 30 recent APE host sites.		
five competencies, at least three of		The list included 17 sites in Illinois and 13 sites outside the		
which are foundational		state and nation. International sites included Pakistan and		
		Mexico. Sites included the Illinois Department of Public		
		Health, Illinois Department of Correction, Illinois		
		Environmental Protection Agency, Illinois Public Health		
		Association, Community Medicine Department, and Medi		
		SERV Pharmacy.		

All MPH students must consult with the internship coordinator in advance to begin planning the APE. Students are required to develop an acceptable internship learning agreement as well as work with the internship coordinator and preceptor to create a list of competencies to be demonstrated. All MPH students must produce two work products that are meaningful to the APE worksite and reflect the selected competencies. Work products can include items such as a report, a white paper, learning tool, video clip, podcast, or presentation.

The self-study presents five examples of student work products for the MPH generalist concentration and five examples of student work products for the MPH in environmental health concentration. Student portfolios included a report detailing information requirements for an alert protocol, a presentation on notification procedures, a presentation on HIV trends, and an infographic. Site visitors confirmed that each student addressed at least five competencies, at least three of which were foundational competencies.

The internship coordinator reviews all work products using a grading rubric that includes attainment of selected competencies, accuracy, professionalism, composition, and student reflection demonstrating competency attainment. Students must also post a summary of how their deliverables reflect the competencies and a confirmation from their host agency that their deliverables benefit the agency.

During the site visit, students, alumni, and faculty all described the APE as positive and beneficial to both the student and the host site. Faculty noted that about 90% of

	on-campus students and 10% of online students receive	
	paid GPSI internships. Students told site visitors that the	
	availability of paid internships was one of the reasons they	
	chose UIS.	

D6. DRPH APPLIED PRACTICE EXPERIENCE

•	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
Not Applicable			
	Finding	Finding	Finding

D7. MPH INTEGRATIVE LEARNING EXPERIENCE

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met	•		
Students complete project explicitly		As of spring 2022, the program uses a take-home	Click here to enter text.	
designed to demonstrate synthesis		comprehensive exam for students to demonstrate		
of foundational & concentration		synthesis of foundational and concentration		
competencies		competencies. The comprehensive exam consists of three		
Project occurs at or near end of		sections. The program director serves as the faculty lead		
program of study		for the comprehensive exam and assigns a faculty member		
Students produce a high-quality		to construct a public health case scenario.		
written product				
Faculty reviews student project &		The first portion of the comprehensive exam provides		
validates demonstration &		students with opportunities to integrate CEPH-defined		
synthesis of specific competencies		competencies with a concentration competency. For		
		example, in the first portion, faculty ask MPH generalist		
		students to create a well-written policy brief that		
		evaluates a specific competency. For environmental		
		health students, faculty asks students to draw a systems		
		thinking diagram based on a public health topic.		

member who designs questions specifically for assessment of CEPH foundational competencies. It combines public health competencies and knowledge components addressed across MPH courses. Faculty develop questions	
to evaluate multiple CEPH foundational competencies to reflect proper weights.	
Students must submit the exam as a high-quality written report. The ILE exam is administered over a 10-day period, and students have up to three attempts to pass. Materials such as policy briefs and risk communications, created in the first portion, are part of the high-written quality product that students include in the report.	

D8. DRPH INTEGRATIVE LEARNING EXPERIENCE

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Not Applicable			

D9. PUBLIC HEALTH BACHELOR'S DEGREE FOUNDATIONAL DOMAINS

Criterion Elements	•	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Not Applicable			

D10. PUBLIC HEALTH BACHELOR'S DEGREE FOUNDATIONAL COMPETENCIES

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Not Applicable			

D11. PUBLIC HEALTH BACHELOR'S DEGREE CUMULATIVE AND EXPERIENTIAL ACTIVITIES

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Not Applicable			

D12. PUBLIC HEALTH BACHELOR'S DEGREE CROSS-CUTTING CONCEPTS AND EXPERIENCES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Not Applicable			

D13. MPH PROGRAM LENGTH

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Met			
MPH requires at least 42 semester		The MPH requires a total of 48 semester credits for	Click here to enter text.	
credits or equivalent		graduation. Each MPH course is worth four credits, and		
		one credit equals one hour of instruction time plus two		
		hours of out-of-class work. Joint degree students must		
		obtain 74-76 credit hours for graduation, and 42 of those		
		hours are for the MPH degree.		

D14. DRPH PROGRAM LENGTH

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Not Applicable			

D15. BACHELOR'S DEGREE PROGRAM LENGTH

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Not Applicable			

D16. ACADEMIC AND HIGHLY SPECIALIZED PUBLIC HEALTH MASTER'S DEGREES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Not Applicable			

D17. ACADEMIC PUBLIC HEALTH DOCTORAL DEGREES

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Not Applicable			

D18. ALL REMAINING DEGREES

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Not Applicable			

D19. DISTANCE EDUCATION

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Instructional methods support		The program developed its online offerings to enhance	Click here to enter text.	
regular & substantive interaction		health among diverse communities in Springfield and		
between & among students & the		beyond. The online program is designed to serve students		
instructor		who do not live locally and are place-bound or time-		
Curriculum is guided by clearly		restricted.		
articulated learning outcomes that				
are rigorously evaluated		UIS delivers online courses asynchronously using Canvas		
Curriculum is subject to the same		as its learning management system. Emails, bulletin		
quality control processes as other		boards, and online and on-campus course facilitation all		
degree programs in the university		are integrated into Canvas. The MPH faculty defines		
Curriculum includes planned &		course objectives and develops learning and assessment		
evaluated learning experiences that		activities with the support of instructional designers at		
are responsive to the needs of		COLRS. Course faculty review courses for quality control		
online learners		and provide further comments for revisions during and		
Provides necessary administrative,		after a course is offered. Course instructors are selected		
information technology &		for their professional and educational knowledge related		
student/faculty support services		to the course topics and are encouraged to incorporate		

Ongoing effort to evaluate	their backgrounds and practical experience into their	
academic effectiveness & make	interactions with students. Moreover, instructors typically	
program improvements	post weekly announcements on Canvas with personalized	
Processes in place to confirm	content, including important updates, learning tips for the	
student identity & to notify	week's content, assignment due dates, general class	
students of privacy rights and of	feedback on the previous week's assignments, and	
any projected charges associated with identity verification	relevant trends or resources from the field.	
	The university provides students and faculty access to	
	several advising and retention tools that can be accessed	
	online such as a Degree Audit System, which outlines plans	
	of study for each student and Student Self-Service, which	
	provides students access to their personal and academic	
	information.	
	UIS ITS provides support for all online students and is	
	available 24/7. In addition to ITS services, the university	
	also offers extensive student support for online students	
	such as the UIS Learning HUB, which provides free	
	academic support services to currently enrolled students.	
	The MPH program pursues internal evaluations for both its	
	distance- and place-based programs. Internal evaluations	
	are conducted as part of formative efforts of quality	
	control and continuous improvement. For example, the	
	university requires a program review on a seven-year cycle	
	based on the Illinois Board of Higher Education guidelines.	
	COLRS can provide each program with a quantitative and	
	qualitative assessment of its online programs, which can	
	help the program leader make improvements or revisions	
	to procedures, curriculum, etc. All data described in	
	Criterion B2 address both distance- and place-based	
	students and classes.	

E1. FACULTY ALIGNMENT WITH DEGREES OFFERED

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Met			
Faculty teach & supervise students		PIF hold terminal degrees in areas related to their course	Click here to enter text.	
in areas of knowledge with which		topic areas: PhD in epidemiology, PhD in community		
they are thoroughly familiar &		health, PhD in toxicology, EdD in environmental		
qualified by the totality of their		education, PhD in health behavior with a minor in		
education & experience		statistics science, and Doctor of Public Administration. All		

Faculty education & experience is	PIF contribute at least 50% of their time and effort to the	
appropriate for the degree level	program through instructional, research, and service	
(e.g., bachelor's, master's) & nature	activities. Among the PIF are three tenured associate	
of program (e.g., research, practice)	professors, two tenure-track assistant professors, and one	
	non-tenure-track clinical assistant professor. Three of the	
	four non-PIF hold doctoral degrees, and all are active in	
	the field of public health.	
	During the site visit, faculty outlined how PIF education	
	and experience complement the degree level. Some PIF	
	are active in APHA at the state and/or national level.	
	Others serve as reviewers or on a review board for	
	journals. One PIF is a Certified Health Education Specialist.	

E2. INTEGRATION OF FACULTY WITH PRACTICE EXPERIENCE

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Met			
Employs faculty who have		The program has primary and non-primary faculty with	Click here to enter text.	
professional experience in settings		experience in public health practice. The department		
outside of academia & have		encourages ongoing practice links with public health		
demonstrated competence in public		agencies and encourages faculty to document these links		
health practice		in their annual professional development plans. One PIF		
Encourages faculty to maintain		served as manager of the Illinois Department of Labor		
ongoing practice links with public		Safety and two other PIF have extensive practitioner		
health agencies, especially at state		experience in toxicology and food safety. One non-PIF was		
& local levels		formerly the deputy director of the Illinois Department of		
Regularly involves practitioners in		Public Health and another non-PIF leads community-		
instruction through variety of		driven health improvement projects.		
methods & types of affiliation				
		During the site visit, the dean of the College of Public		
		Affairs and Administration provided examples of ongoing		

practice links, pointing out that the state health commissioner had requested program faculty assistance in dealing with the recent pandemic. Site visitors also learned that one faculty member served on a county-level COVID-19 task force.	
MPH 541: Social Determinants of Health, MPH 561: Public Health Education, and MPH 511: Epidemiology include several guest lecturers who have extensive experience as public health practitioners.	

E3. FACULTY INSTRUCTIONAL EFFECTIVENESS

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Systems in place to document that all faculty are current in areas of instructional responsibility Systems in place to document that all faculty are current in pedagogical methods Establishes & consistently applies procedures for evaluating faculty competence & performance in instruction Supports professional development & advancement in instructional effectiveness for all faculty		The program has a defined process to assess and support faculty currency, including student course evaluations, annual performance evaluations, and the annual faculty survey. PIF are assessed by the university's Criteria for Tenure and Promotion in the UIS Faculty Personnel Policy. Course evaluation summaries and other documentation of instructional effectiveness and strategies are addressed in faculty annual reviews. The dean evaluates faculty across various activities: attendance at pedagogical workshops and/or conferences; publications; continuing education; involvement in all forms of public health service and professional engagement; participation in professional meetings and webinars; and faculty research and scholarship.		

The self- study indicates that the program director and a faculty member from the environmental health concentration review MPH program course material for currency at least once a year.

Pedagogical methods for non-PIF are assessed by the program director and dean. A course design rubric is used to score non-PIF on a variety of criteria, including instructional materials, course layout, course overview and information, and assessment of learning. Comments on performance, strengths, and weaknesses are given to the non-PIF at the end of the semester.

The university provides a variety of institutional resources in support of faculty development through services and resources provided by the Faculty Development Resource Office, Center for Faculty Excellence, COLRS, and ITS.

PIF and non-PIF attend development workshops, teaching-related conferences, and professional development within their respective areas of practice including training modules, coaching on teaching practices, ITS workshops, and LMS training workshops.

Public health faculty recently attended an instructional development workshop offered by COLRS, and one instructor obtained a certificate on effectively teaching online courses.

To assess faculty instructional effectiveness, the program internally reviews syllabi to ensure currency of readings, topics, and methods. The program also tracks participation in professional development related to instruction and has exceeded its target of 80% in each of

the past three years. In addition, the program tracks student satisfaction with instructional quality, and it has exceeded its target of 70% over the past three years.	
For program-level outcomes, the program reviews courses for the integration of technology in innovative ways to enhance learning. The program has integrated new technology into several courses in the last three years. Finally, the program tracks the number of courses that employ active learning techniques, and it has exceeded its target of 80% of courses over the past three years.	

E4. FACULTY SCHOLARSHIP

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met	,		
Policies & practices in place to support faculty involvement in scholarly activities Faculty are involved in research & scholarly activity, whether funded or unfunded		Program faculty engage in scholarship as required by the university and college. Faculty scholarship is an important component for promotion and tenure, and faculty members must provide evidence of a consistent peer-reviewed publication track record.	Click here to enter text.	
Type & extent of faculty research aligns with mission & types of degrees offered		The university and college support faculty involvement in scholarly activities through access to a variety of resources and research opportunities. At the university		
Faculty integrate their own experiences with scholarly activities into instructional activities Students have opportunities for		level, the Office of Research and Sponsored Programs provides grant writing support, Institutional Review Board resources, and internal funding opportunities. The college offers an annual travel and training stipend and other		
involvement in faculty research & scholarly activities		professional development funds.		

The program integrates research into the classroom where possible. One faculty member conducts secondary data analysis and integrates their advanced statistical expertise in MPH 503: Biostatistics through visualization techniques. Another faculty member whose research addresses environmental pollution of waterways uses their scholarship to influence course delivery of MPH 521: Introduction to Environmental Health.

The program also provides students with opportunities to participate in faculty scholarly activities. As a part of the faculty-led Global Health Research Project, two MPH students presented research findings on assessment of water quality in Ghana at the UIS Student Technology, Arts & Research Symposium in 2018. Under the guidance of faculty, another student presented their work at the Illinois Public Health Association in 2019 on socioeconomic status and how unhealthy behaviors lead to adverse health outcomes.

The program lists three research outcome measures and presents data to show its progress over the last three years. The percent of primary faculty participating in research activities each year has exceeded the 90% target over the last three years. The program also has met its goal of four publications for the number of articles published in peer-reviewed journals each year. Additionally, the program has exceeded its target of four presentations at professional meetings each year during the last three years.

During the site visit, more recent examples of student involvement in faculty research and scholarly activities were given. For example, one instructor involved students

in the development of a research proposal in 2022 and	
plans to involve students in research beginning in 2023.	

E5. FACULTY EXTRAMURAL SERVICE

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Defines expectations for faculty extramural service Faculty are actively engaged with the community through communication, consultation, provision of technical assistance & other means		The university, college, and program encourage all faculty to engage in activities that benefit professional associations and external communities at the local, state, regional, national, and international levels. The university regularly informs faculty of opportunities for extramural service. The MPH program encourages faculty to participate and serve in leadership roles in extramural service activities and provides travel support and development funds.		
		The program provided five examples of faculty extramural service involving three PIF. One faculty member is a member of a county-level public health committee, a reviewer for numerous public health journals, and serves as a statistical consultant for several county public health departments. This faculty member incorporates these experiences into his biostatistical teaching materials. Another PIF works on community health projects on Hepatitis B and breast cancer and shares her work in her classes.		
		The program has three measures for faculty extramural service. One is the expectation that 80% of primary faculty will participate in extramural service. In all three years measured, 100% of primary faculty engaged in extramural		

	T	
service. The second measure is that faculty will have been		
involved in at least three public/private or cross-sector		
partnerships each calendar year, and this measure was		
also exceeded all three years. The final measure is that		
faculty will have engaged in three community-based		
projects each year. This measure was also exceeded in		
each of the three years.		
,		
During the site visit, both faculty and students provided		
examples of faculty extramural service projects that were		
of mutual benefit. In one example, students assisted a		
faculty member with a risk assessment on a conservation		
corridor and completed four chapters of the risk		
assessment program summary. Another student		
described assisting a faculty member in developing and		
distributing health education materials for a breast cancer		
education project.		

F1. COMMUNITY INVOLVEMENT IN SCHOOL/PROGRAM EVALUATION & ASSESSMENT

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Met			
Engages with community		The program uses the MPH Advisory Council to collect	Click here to enter text.	
stakeholders, alumni, employers &		constituent input. This council is composed of community		
other relevant community partners.		public health professionals, community stakeholders,		
Does not exclusively use data from		internship field advisors, MPH alumni, and members of		
supervisors of student practice		other academic institutions with a program or school of		
experiences		public health. The purpose of the Advisory Council is to		
Ensures that constituents provide		provide insight and guidance on all aspects of the MPH		
regular feedback on all of these:		program, make recommendations for program		
 student outcomes 		enhancement, advocate for public health, and increase		
• curriculum		the visibility of health-related initiatives.		

overall planning processes	
self-study process	The Advisory Council gives the program feedback
Defines methods designed to	regarding curriculum planning, program strength and
provide useful information &	weakness, and the CEPH accreditation process. These
regularly examines methods	discussions occur at annual meetings. During the site visit,
Regularly reviews findings from	community partners reported giving feedback on the
constituent feedback	overall planning process and guiding statements during
	these meetings.
	The program uses an employer survey to monitor student
	outcomes. The program sends out the survey annually.
	During the most recent survey administered in 2022,
	11 out of 16 employers responded. Eighty-one percent of
	respondents reported that they are extremely likely to
	hire UIS graduates. All respondents reported that UIS
	graduates demonstrated great problem-solving skills and
	analytical skills. Ninety-one percent reported that
	graduates demonstrated great written and oral
	communications skills. Areas for improvement included
	reading and reiterating government material and
	leadership skills.

F2. STUDENT INVOLVEMENT IN COMMUNITY & PROFESSIONAL SERVICE

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Met			
Makes community & professional		Students in the MPH program are introduced to	Click here to enter text.	
service opportunities available to all		community engagement and professional development		
students		through classroom and internship experiences and event		

Opportunities expose students to	announcements through the MPH program's listserv.
contexts in which public health work	Students also have opportunities through outlets
is performed outside of an academic	including the UIS Center for Academic Success, the
setting &/or the importance of	Volunteer and Civic Engagement Center, and student
learning & contributing to	organizations such as the UIS Public Health Student
professional advancement of the	Organization. Students also hear about opportunities
field	through the program's social media pages, newsletters,
	and e-magazines.
	The self-study reports numerous examples of professional
	and community service performed by students. In fall
	2022, the program director and an MPH student provided
	professional service in program evaluation for the
	University of Illinois System Response, Evaluation, and
	Crisis Help (REACH) initiative. MPH students have also
	participated in the annual UIS Health and Wellness Fair to
	facilitate a public health station promoting health and
	prevention, designed specifically for the Springfield
	community.
	During the site visit, students discussed various
	community and professional service opportunities. One
	student mentioned doing a risk assessment for an
	abandoned railroad right-of-way. Another student stated
	that they were invited to speak at APHA about work done
	with the Illinois Department of Health.

F3. DELIVERY OF PROFESSIONAL DEVELOPMENT OPPORTUNITIES FOR THE WORKFORCE

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Met			

Provides activities that address	The MPH program provides activities that address	
professional development needs of	professional development needs of the current public	
the current public health workforce	health workforce.	
	In 2022, the program hosted the New Food Code and	
	Advanced Food Safety Training and On-site Education in	
	which the program director provided training for health	
	inspectors at the Sangamon County Department of Public	
	Health and at the 2022 Illinois Environmental Health South	
	Chapter Annual Conference. Thirteen participants	
	attended the training at the county health department,	
	and 78 attended the training at the annual conference.	
	The MPH program also offers several graduate certificates	
	such as community health education, emergency	
	preparedness and homeland security, environmental	
	health, and epidemiology. Thirty-three working	
	professionals who are not in the MPH program enrolled in	
	a certificate program between 2019 and 2022.	

G1. DIVERSITY & CULTURAL COMPETENCE

Criterion Elements	Compliance	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Finding			
	Met			
Defines appropriate priority		The program defines its under-represented priority	Click here to enter text.	
population(s)		populations as students of color and international/non-		
Identifies goals to advance diversity		resident aliens. The program also includes faculty of color		
& cultural competence, as well as		in its definition of under-represented priority populations.		
strategies to achieve goals				
Learning environment prepares		The program's goals to support its priority populations are		
students with broad competencies		as follows:		

regarding diversity & cultural		
competence	Increase efforts on recruiting and retaining diverse	
Identifies strategies and actions	faculty members and students	
that create and maintain a	2. Provide learning opportunities for students to	
	develop cultural competence awareness and skills	
culturally competent environment	3. Raise awareness about the value of diversity among	
Practices support recruitment,	prospective and admitted students	
retention, promotion of faculty	prospective and admitted students	
(and staff, if applicable), with	The program has strategies to meet the three goals for	
attention to priority population(s)	diversity. The program advertises and conducts outreach	
Practices support recruitment,	for prospective students in locations where there are	
retention, graduation of diverse	increased numbers of racial/ethnic minorities.	
students, with attention to priority	increased numbers of facial/edimic inmortues.	
population(s)	Students' perception of diversity and cultural competence	
Regularly collects & reviews	in the program is measured through an exit survey. In the	
quantitative & qualitative data &	2022 survey, 89% of the 18 respondents strongly agreed or	
uses data to inform & adjust	agreed that they felt comfortable overall with the climate	
strategies	in the MPH program. All respondents strongly agreed or	
Perceptions of climate regarding		
diversity & cultural competence are	percent of students indicated that they felt comfortable	
positive	with the climate in program classrooms.	
	with the climate in program classrooms.	
	The data indicate a decrease in percentage of students of	
	color from 2018 to 2021 with a six percent drop. Some	
	strategies executed to address this decrease include	
	adding financial aid resource information in the welcome	
	email, discontinuing standardized test score requirements,	
	and continuous participation in recruitment events by the	
	university's Office of Diversity and Inclusion.	
	diffice of biversity and inclusion.	
	During the site visit, faculty and students spoke highly of	
	the culture and climate within the program. Students also	
	expressed satisfaction with how faculty integrate cultural	
	competence within the curriculum.	
	competence within the curriculum.	

H1. ACADEMIC ADVISING

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Students have ready access to advisors from the time of enrollment Advisors are actively engaged & knowledgeable about the curricula & about specific courses & programs of study Qualified individuals monitor student progress & identify and support those who may experience difficulty Orientation, including written guidance, is provided to all entering students		Information related to advising is made available in the student handbook, and all graduate students are assigned a faculty advisor at the time of admission to the program. The assignment of an advisor is made in consideration with the student's educational and career goals. Students may change their advisor at any time by emailing the program director. Academic advising includes developing an education plan for the student and monitoring the student course load to ensure that the student is taking between four and 12 credits of academic work each semester. Academic advisors are primary faculty, and their advising load is approximately 15 advisees each. Advising materials include the university catalog, the education plan, and the MPH student handbook. Each student receives orientation from both the university and the department. International students are required to attend a mandatory orientation a week before the first day of every semester. The graduate orientation manual is mailed to all domestic students accepted for admission. In addition, MPH students receive several communications from the department concerning advising, admission status, orientation, and registration. The program also provides a virtual orientation on YouTube that has been viewed hundreds of times by incoming students.	Click here to enter text.	

The program surveys exiting students each year. In 2022, 80% of students were satisfied or somewhat satisfied with academic advising. In the most recent survey administered in 2022, 84% of students (n=18) said that they felt comfortable asking their academic advisor questions and felt that their academic advisor was both knowledgeable and available.	
Students told site visitors that they have continuous communication with their advisors. One student pointed to the value of the education plan, which they must share with their advisor at the beginning of each semester as an extra step that advisors take to ensure student success.	

H2. CAREER ADVISING

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Students have access to qualified advisors who are actively engaged & knowledgeable about the workforce & provide career placement advice Variety of resources & services are available to current students Variety of resources & services are available to alumni		The program and university provide MPH students and alumni with career advising services in a variety of formats. Faculty and adjuncts provide their practical experiences to help students with job searching, professional development, and career advising. Faculty share job opportunities with students and alumni on the MPH program email listsery. Faculty are also available to write letters of recommendation. The MPH program encourages students and alumni to become involved in professional public health organizations. Currently, 11 students and 14 alumni are members of the Illinois Public Health Association.	Click here to enter text.	

UIS has a Career Development Center to assist with job/internship searches. Services include building interview skills, career counseling, career coaching, and resume building/writing. Students have access to resources such as Optimal/Resume, O*NET Online, Handshake, and Going Global. In-person and online services for alumni are available with simple fee options.

All faculty provide career advising to students based on their professional expertise, teaching, and research interests. Junior faculty receive an orientation to university resources and are mentored by the program director, internship coordinator, and senior faculty. The Career Development Center hires staff with expertise in career advising, higher education, and public health.

The program provided two examples of career advising to alumni and another example of career advising to students. One faculty member provides career advising in his classes and to alumni that resulted in one student getting a public health program supervisor job and an alum transitioning from an entry-level epidemiologist to a program coordinator. This same faculty member also hosted an Alumni Career Talk Zoom seminar. In addition, from 2019 to 2021, the UIS Career Development Center provided career counseling services to 17 MPH students and eight alumni. Also, during these same three years, the Career Development Center provided career coaching services to 25 MPH students.

Using exit surveys, the program collected outcome data on two measures of student satisfaction with career advising from 2019 through 2022. For the first two years, survey response rates ranged from 69% (year 1) to 100%

(years 3 and 4). The first question asked whether career	
advising services were "helpful to my career and	
professional development," and slightly over 50% of the	
survey respondents agreed in each of the four years. The	
second question asked whether the student was aware of	
job postings from the MPH faculty, and the results ranged	
from 36% in year 1 to 60% or more in all subsequent years.	
The program held focus groups in the spring and fall	
semesters of 2022 to try and understand the low student	
satisfaction numbers with career advising services and	
learned that most students already hold full-time	
positions and do not require or seek career advising;	
students are not well-informed of career service	
availability; and the UIS Career Development Center is not	
well-known by students.	
'	
During the site visit, students and alumni provided several	
examples of advisors and faculty assisting them in finding	
internship sites and career opportunities. One alum of the	
program lauded the efforts of the Career Development	
Center in helping her prepare for interviewing and landing	
a public health position in state government.	

H3. STUDENT COMPLAINT PROCEDURES

Criterion Elements	Compliance Team's Evidence for Compliance Finding		School/Program Response	Council Comments
	Finding			
	Met			
Defined set of policies & procedures		The UIS website contains detailed policies and procedures	Click here to enter text.	
govern informal complaint		governing student complaints and grievances. The		
resolution & formal student		university and the MPH program encourage students to		
complaints & grievances		resolve complaints and grievances informally through		

Procedures are clearly articulated &	discussion among affected parties. If the matter cannot be	
communicated to students	resolved informally, or if the student chooses to forego	
Depending on the nature & level of	informal resolution, the formal grievance policy is	
each complaint, students are	followed.	
encouraged to voice concerns to		
unit officials or other appropriate	The initial formal grievance must be filed with the vice-	
personnel	chancellor for student affairs within 20 class days of the	
Designated administrators are	contested infringement or of the date when informal	
charged with reviewing & resolving	resolution ended. The vice-chancellor forwards the	
formal complaints	grievance to the chair of the Executive Panel of the	
All complaints are processed &	Student Hearing Board by the next working day. If the	
documented	grievance involves the vice-chancellor, then the grievance	
	is submitted to the chancellor. In the case of a hearing,	
	within five working days of the completed hearing, the	
	panel chair submits a recommendation to the grievant	
	and the respondent. Any appeal must be filed within	
	10 working days of the panel decision, or the panel	
	decision will be considered final.	
	There have been no formal complaints or grievances filed	
	in the last three years. All complaints have been resolved	
	informally.	
	During the site visit, students did not express any concerns	
	about the complaint process. Several students said that	
	the student complaint and grievance process is explained	
	at the beginning of each class.	

H4. STUDENT RECRUITMENT & ADMISSIONS

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Implements recruitment policies designed to locate qualified individuals capable of taking advantage of program of study & developing competence for public health careers Implements admissions policies designed to select & enroll qualified individuals capable of taking advantage of program of study & developing competence for public health careers		The MPH program has adequate policies and procedures designed to locate and select qualified students. In summer 2022, the MPH program website was redesigned to include policies and procedures and a link to application forms. From 2020 to 2022, the program has used a Google tool that hosts an MPH program welcome webpage. This webpage includes basic welcome information and three videos with current students and can be viewed on any electronic device. To improve accessibility of admission materials, the MPH webpage contents are being migrated into PDF documents that include frequently asked questions by prospective and newly admitted MPH students. In addition, the official UIS Facebook page has been assigned three account managers to attract more views.	Click here to enter text.	
		The program has also created advertising flyers that are distributed at public health conferences and events. These events include the Illinois Public Health Association Annual Meeting and the 2022 Illinois Environmental Health Association Education Conference. In addition, past and current department chairs have conducted recruiting activities in Nigeria, India, Taiwan, Ghana, and Gambia. Students completing a bachelor's degree from a regionally accredited college or university are eligible to apply for admission to the UIS MPH program. Applicants are requested to apply three months before the desired		

semester starts, and applications can be submitted online. The department chair reviews applications using a standardized evaluation rubric. Full admission is offered to applicants with a baccalaureate degree and a cumulative undergraduate GPA of at least 3.0 on a 4.0 scale; applicants must also submit a required essay and three letters of recommendation. Students applying to the environmental health concentration must also have a minimum of 30 undergraduate semester hours in the natural sciences. Conditional admissions may be offered to applicants who fall short of the admissions requirements. These applicants can be admitted on a conditional basis and must complete the first three MPH courses with a B grade or better.

UIS' Office of Admissions provides the MPH program with administrative support for managing the admissions process. The program maintains the power to determine its admission criteria and works closely with staff to admit students who meet those criteria.

The program selected three outcome measures for recruitment and admissions, with 60% as the target for each measure. The first measure is the percentage of environmental health accepted students choosing to enroll. This target measure was exceeded for all three years (65% in 2018-19, 77% in 2019-20, and 94% in 2020-21). The second measure is the percentage of generalist accepted students choosing to enroll. This target was also exceeded for all three years (86% in 2018-19, 83% in 2019-20, and 98% in 2020-21). Finally, the program measures the percentage of under-represented students accepting offers of admission. This target was met, but the upward trend found in the other two

measures was not sustained (78% in 2018-19, 80% in 2019-20, 70% in 2020-21).	
Students and alumni who met with site visitors expressed their appreciation for the diversity of the student experience at UIS. Several students told site visitors that the program was attractive because of the quality of the faculty and the success stories they had heard from alumni.	

H5. PUBLICATION OF EDUCATIONAL OFFERINGS

Criterion Elements	Compliance Finding	Team's Evidence for Compliance Finding	School/Program Response	Council Comments
	Met			
Catalogs & bulletins used to describe educational offerings are		All resources used to describe the educational offerings are publicly available on the UIS website. Students can		
publicly available		access information on MPH resources including		
Catalogs & bulletins accurately describe the academic calendar,		admissions policies, degree requirements, and degree costs. Academic integrity standards and grading policies are included among other policies easily accessible in the		
admissions policies, grading policies, academic integrity		UIS official catalog and student handbook. All resources provide accurate information.		
standards & degree completion requirements		provide accurate information.		
Advertising, promotional &		Students told site visitors that they were introduced to key		
recruitment materials contain		student guidance documents during orientation. Site		
accurate information		visitors verified that catalogs and bulletins are readily available and up to date.		

AGENDA

Thursday, January 26, 2023

8:00 am Site Visit Team Hotel Pickup

8:20 am **Team Setup on Campus**

8:30 am **Program Evaluation**

Participants	Topics on which participants are prepared to answer team questions		
Cheng-Chia (Brian) Chen, PhD – Assoc. Professor & Chair of Dept. of Public Health/Master of Public Health	Guiding statements – process of development and review? (Criterion B1)		
Program	Evaluation processes – how does program collect and use input/data? (Criterion B2)		
Lenore Killam, DPA – Clinical Asst. Professor	Resources (personnel, physical, IT) – who determines sufficiency? Acts when additional resource		
Junu Shrestha, EdD – Asst. Professor	are needed? (Criteria C2-C5)		
Yu-Sheng Lee, PhD – Asst. Professor	Budget – who develops and makes decisions? (Criterion C1)		
Mark Anderson, PhD – Interim Dean, College of Health, Science and Technology			
Robert Smith, PhD – Dean, College of Public Affairs and Administration			
Total participants: 6			

9:30 am Break

9:45 am Curriculum 1

Participants	Topics on which participants are prepared to answer team questions		
Brian Chen, PhD – Assoc. Professor & Chair of Dept. of Public Health/MPH Program	Foundational knowledge (Criterion D1)		
Junu Shrestha, EdD – Asst. Professor	Foundational competencies – didactic coverage and assessment (Criteria D2 & D3)		
Yu-Sheng Lee, PhD – Asst. Professor	Concentration competencies – development, didactic coverage, and assessment (Criterion D4)		
Lenore Killam, DPA – Clinical Asst. Professor			
Total participants: 4			

11:00 am Break

11:15 am Curriculum 2

Participants	Topics on which participants are prepared to answer team questions		
Brian Chen, PhD – Assoc. Professor & Chair of Dept. of Public Health/MPH Program	Applied practice experiences (Criteria D5)		
Lenore Killam, DPA – Clinical Asst. Professor	Integrative learning experiences (Criteria D7)		
Junu Shrestha, EdD – Asst. Professor	Distance education (Criterion D19)		
Yu-Sheng Lee, PhD – Asst. Professor			
Emily Boles – eLearning Specialist, Center for Online Learning, Research & Service			
Total participants: 5			

12:15 pm Break & Lunch in Executive Session

1:00 pm Instructional Effectiveness

Participants	Topics on which participants are prepared to answer team questions	
Robert Smith, PhD – Dean, College of Public Affairs and Administration	Currency in areas of instruction & pedagogical methods (Criteria E1 & E3)	
Brian Chen, PhD — Assoc. Professor & Chair of Dept. of Public Health/MPH Program	Scholarship and integration in instruction (Criteria E4)	
Lenore Killam, DPA – Clinical Asst. Professor	Extramural service and integration in instruction (Criterion E5)	
Junu Shrestha, EdD – Asst. Professor Integration of practice perspectives (Criterion E2)		
Yu-Sheng Lee, PhD – Asst. Professor	Professional development of community (Criteria F1-F3)	
Total participants: 5		

2:00 pm Break

2:15 pm Transport to Hotel

3:00 pm Students via Zoom

Participants	Topics on which participants are prepared to answer team questions	
Damilola Williams, 1st-year on-campus student (MPH-EH) and MPH GA	Student engagement in program operations (Criterion A3)	
Esther Adewusi, 2nd-year on-campus student (MPH-EH) and GPSI Intern	Curriculum (Criterion D)	
Jon Murphy, 2nd-year online student (MPH-General) and GPSI Intern	Resources (physical, faculty/staff, IT) (Criteria C2-C5)	
Rebecca Crumrine, 1st-year online student (MPH-General)	Involvement in scholarship and service (Criteria E4, E5, F2)	
Nancy Rayas, 2nd-year online student (MPH-General)	Academic and career advising (Criteria H1 & H2)	
	Diversity and cultural competence (Criterion G1)	
Complaint procedures (Criterion H3)		
Total participants: 5		

4:00 pm Break

4:15 (om	Stakeholder/	' Alumni Feedback	& In	put via Zoom
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Participants	Topics on which participants are prepared to answer team questions		
External Stakeholders:	Involvement in program evaluation & assessment (Criterion F1)		
Colleen Kelly (Advisory Board Committee, Employer, and Preceptor)	Perceptions of current students & school graduates (Criteria D5, F1)		
Jeffery Erdman (Employer and Preceptor)	Alumni perceptions of curricular effectiveness (Criterion B5)		
Julie Pryde (Advisory Board Committee, Employer, and Alumni)	Applied practice experiences (Criteria D5)		
Molly Lamb (Advisory Board Committee, interim GPSI Director, and Alumni)	Integration of practice perspectives (Criterion E2)		
Alumni:	Program delivery of professional development opportunities (Criterion F3)		
Alexandra Madden (MPH-General, SP19)			
Crystal Dudas (MPH—General, SP19)			
Ololade Akinsanya (MPH-General, FA19)			
Kelci Osborn (MPH-General, SP20)			
Ashley Ray (MPH/MPA Joint Degree, FA20)			
Benjamin Fletcher (MPH-EH, FA21)			
Waheed Ogunwhale (MPH-EH, SP 22)			
Total participants: 11			

5:15 pm Site Visit Team Executive Session 3

6:00 pm Adjourn

Friday, January 27, 2023

8:30 am University Leaders via Zoom

Participants	Topics on which participants are prepared to answer team questions
Janet Gooch, PhD – Chancellor	Program's position within larger institution (Criterion A1)
Linda Delene, PhD – Interim Vice Chancellor for Academic Affairs and Provost	Provision of program-level resources (Criterion C)
Mark Anderson, PhD – Interim Dean, College of Health, Science and Technology	Institutional priorities
Robert Smith, PhD – Dean, College of Public Affairs and Administration	
Total participants: 4	

9:00 am Break & Check Out of Hotel

9:30 am Site Visit Team Hotel Pickup: Transport to Campus

10:00 am Site Visit Team Executive Session 4

12:00 pm Exit Briefing